



STORE PLANNING

Architecture · Interior Design · Construction Administration & Purchasing

January 16, 2009

To Whom It May Concern:

Shultz Engineering Group has served Belk as a design engineering consultant in the areas of mechanical, plumbing, and fire protection for many years.

Throughout, Shultz Engineering has demonstrated great attention to, and competence in cost control, quality of work, and schedule compliance in the production of their design documents. Also, we have found that the quality of their design documents and construction administration have been a great asset to us in achieving our goals in the construction process.

It is my pleasure to recommend Shultz Engineering Group!

Sincerely,

A handwritten signature in cursive script, appearing to read "Dennis E. Caudle".

Dennis E. Caudle, AIA
Vice President of Store Planning and Architecture

cc: David Shultz
Billy Austin